

MEMORANDUM
FROM
OFFICE OF THE COUNTY MANAGER

To: BoCC

DATE: August 27, 2024

FROM: Pete Winton
CFO

RE: Sept. 3 First Public Hearing – FY24-25 Budget

Commissioners:

Attached are the materials for the 1st Budget Public Hearing on September 3.

The budget incorporates all of the Board's input and feedback from the following workshops:

- Transportation Tier Priorities (March 5)
- Budget Assumptions & Policy Direction (April 2)
- Public Safety Overview & Growth Plan (May 7)
- Draft Capital Improvement & Major Maintenance plans (May 21)
- 1st Draft Continuation Budget (June 18)
- Final Draft Continuation Budget (August 6)

There are no outstanding issues at this time.

Thank you.

SUPPORTING SCHEDULES

Program Budget Summary Total Comparison

Budget Summary

General Fund Summary Budget & Reserves

General Fund Detail

General Fund BoCC Departments

Unincorporated MSTU Detail

Unincorporated MSTU BoCC Departments

All BoCC Departmental Operating Expenses w/ Grants

Courts & Constitutionals Budgets (All Funds)

PROGRAM BUDGET SUMMARY TOTAL COMPARISON

FY23-24 Adopted Budget to FY24-25 Proposed Budget

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners' budget. The total includes budget transfers from one fund to another and payments from one county department to another for services received.

	2023-2024 <u>Adopted Budget</u>	Percent Increase or <u>(Decrease)</u>	2024-2025 <u>Proposed Budget</u>
OPERATING BUDGET			
BoCC Operating Departments	\$ 699,380,971	4.89%	\$ 733,571,539
Constitutional Officers and Courts	381,773,108	14.63%	437,637,130
Total Operating Budget	\$ 1,081,154,079	8.33%	\$ 1,171,208,669
CAPITAL BUDGET			
Capital Projects	\$ 121,867,840	70.62%	\$ 207,925,214
Major Maintenance	83,890,862	24.01%	104,036,752
Total Capital Budget	\$ 205,758,702	51.62%	\$ 311,961,966
Total Operating and Capital Budget	\$ 1,286,912,781	15.25%	\$ 1,483,170,635
OTHER			
Internal Transfers	\$ 317,422,160	32.86%	\$ 421,716,891
Debt Service	66,084,100	6.53%	70,401,338
Insurance	107,607,241	18.79%	127,823,770
Non-Departmental	62,778,050	15.72%	72,647,498
Special Districts	8,349,720	32.68%	11,078,387
Total Other	\$ 562,241,271	25.15%	\$ 703,667,884
Total Operating, Capital and Other:	\$ 1,849,154,052	18.26%	\$ 2,186,838,519
RESERVES	\$ 677,808,743	2.42%	\$ 694,224,740
TOTAL BUDGET	\$ 2,526,962,795	14.01%	\$ 2,881,063,259

The proposed FY24-25 budget represents a significant investment in Public Safety (law enforcement and emergency medical services) as well as increases due to the timing of planned capital projects and the internal transfers needed to fund those projects.

The operating budget includes \$315 million for the Sheriff's Office, an increase of \$38 million for 75 new positions, technology upgrades, and competitive wages. It also includes 34 additional EMS positions and funding for four new ambulance stations. Operational increases in Solid Waste and Utilities are a reflection of rising costs for supplies and vendor contracts. The Transportation budget increased by \$13 million due to the expanding road network, related positions required for that growth, and cost increases for fuel, asphalt and other products.

Capital spending for FY24-25 is \$207.9 million and includes continuing work on major transportation projects such as the Alico Road Connector, Corkscrew Road Widening, Three Oaks Extension North, and replacement of Big Carlos Bridge. Solid Waste is continuing its landfill capacity improvements and beginning work on a new Materials Recycling Facility. Utilities is continuing work on the replacement of the Fort Myers Beach Water Reclamation Facility and starting the design of its Southeast Water Reclamation Facility. Major maintenance projects of \$104 million include increases for facilities upkeep, \$9 million of road resurfacing projects, including \$5 million annually in Lehigh Acres, and funds for Estero Island Beach Renourishment.

Transfers between funds represent an expense to the sending fund and a revenue to the receiving fund. The 32.9% increase in transfers is primarily to fund capital projects. Insurance expenses are a reflection of increased property insurance costs following Hurricane Ian and higher usage of the county's healthcare plan. Special Districts (MSTBUs) increased 32.7% due to an increase in construction costs, electricity, and to build reserves for future capital projects.

There was no significant change in overall reserves. However, a substantial amount of emergency and permanent repairs from Hurricane Ian are being cash-flowed by internal funds, but full reimbursement is expected from the Federal Emergency Management Agency and State of Florida.

BUDGET SUMMARY

LEE COUNTY - FISCAL YEAR 2024-2025

<u>ESTIMATED REVENUES</u>	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>DEBT SERVICE FUNDS</u>	<u>CAPITAL PROJECTS FUNDS</u>	<u>ENTERPRISE FUNDS</u>	<u>INTERNAL SERVICE FUNDS</u>	<u>TRUST & AGENCY FUNDS</u>	<u>TOTAL</u>
CURRENT REVENUES:								
Ad Valorem Taxes	\$ 486,140,695	\$ 118,740,829	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 604,881,524
Other Taxes	0	55,535,483	0	27,566,878	0	0	0	83,102,361
License & Permits	30,650,000	90,879,840	0	200,000	3,611,391	12,000	0	125,353,231
Intergovernmental Revenues	112,314,454	33,053,218	0	18,700	22,813,501	0	0	168,199,873
Charges for Services	33,974,923	14,742,697	0	235,000	334,001,119	137,809,195	0	520,762,934
Fines & Forfeitures	125,000	905,470	0	0	2,200	300,000	0	1,332,670
Miscellaneous Revenues	33,514,126	7,414,931	263,000	5,939,029	2,130,900	20,565,648	0	69,827,634
Court Related Revenues	0	2,415,000	0	0	0	0	0	2,415,000
Non-Revenues	11,174,472	87,208,239	32,057,461	130,018,270	229,555,559	4,868,000	0	494,882,001
Less 5% Anticipated Revenues	0	(179,911)	0	0	0	0	0	(179,911)
Total Current Revenues	\$ 707,893,670	\$ 410,715,796	\$ 32,320,461	\$ 163,977,877	\$ 592,114,670	\$ 163,554,843	\$ 0	\$ 2,070,577,317
FUND BALANCE APPROPRIATED	\$ 104,530,610	\$ 272,434,915	\$ 22,808,355	\$ 148,541,681	\$ 230,913,673	\$ 31,256,708	\$ 0	\$ 810,485,942
Total Estimated Revenues	<u>\$ 812,424,280</u>	<u>\$ 683,150,711</u>	<u>\$ 55,128,816</u>	<u>\$ 312,519,558</u>	<u>\$ 823,028,343</u>	<u>\$ 194,811,551</u>	<u>\$ 0</u>	<u>\$ 2,881,063,259</u>
APPROPRIATED EXPENDITURES								
CURRENT EXPENDITURES:								
General Government Services	\$ 171,557,897	\$ 22,364,654	\$ 25,814,279	\$ 8,935,026	\$ 3,355,303	\$ 165,347,078	\$ 0	\$ 397,374,237
Public Safety	408,368,829	37,810,204	0	0	0	3,817,481	0	\$ 449,996,514
Physical Environment	5,178,326	8,373,860	0	5,308,000	379,878,529	0	0	\$ 398,738,715
Transportation	0	62,162,966	0	109,142,968	80,651,404	0	0	\$ 251,957,338
Economic Environment	2,228,845	41,764,457	0	0	0	0	0	\$ 43,993,302
Human Services	25,174,983	8,057,069	0	0	0	0	0	\$ 33,232,052
Culture/Recreation	24,142,161	61,320,162	0	31,303,349	0	0	0	\$ 116,765,672
Court Related Services	5,484,948	20,293,752	0	0	0	0	0	\$ 25,778,700
Non-Expenditure Disbursements	96,333,343	209,549,650	3,842,600	8,654,093	141,609,715	575,000	0	\$ 460,564,401
Debt Service	0	0	0	0	8,437,588	0	0	\$ 8,437,588
Total Current Expenditures	\$ 738,469,332	\$ 471,696,774	\$ 29,656,879	\$ 163,343,436	\$ 613,932,539	\$ 169,739,559	\$ 0	\$ 2,186,838,519
RESERVES	\$ 73,954,948	\$ 211,453,937	\$ 25,471,937	\$ 149,176,122	\$ 209,095,804	\$ 25,071,992	\$ 0	\$ 694,224,740
Total Appropriated Expenditures	<u>\$ 812,424,280</u>	<u>\$ 683,150,711</u>	<u>\$ 55,128,816</u>	<u>\$ 312,519,558</u>	<u>\$ 823,028,343</u>	<u>\$ 194,811,551</u>	<u>\$ 0</u>	<u>\$ 2,881,063,259</u>

GENERAL FUND

6.67%
Property Value
Increase FY23-24

12.80%
Property Value
Increase FY24-25

Continuation	Millage	3.7623	3.7623
	Revenue	\$619,133,163	\$687,893,670
	Expense	\$634,614,806	\$692,784,657
	Continuation Surplus / (Gap)	(\$15,481,643)	(\$4,890,987)
Reserve Adjustments	Current Undesignated Reserves	\$93,971,390	\$97,853,589
	Reserves Adjustment	\$24,038,852	\$25,000,000
	Adjusted Reserves	\$118,010,242	\$122,853,589
	Sheriff Mid-Year Adjustment	(\$7,305,261)	
	Adjusted Reserves	\$110,704,981	\$122,853,589
	(Gap)	(\$15,481,643)	(\$4,890,987)
	EMS Salaries/Reserve for Deficit		(\$20,109,013)
	Adjusted Reserves	\$95,223,338	\$97,853,589
	DOT Equipment/GF-CIP		(\$15,000,000)
	Capital – Sheriff	(\$13,340,000)	(\$10,684,675)
	Reserves	\$81,883,338	\$72,168,914
	Reserve for Future Deficit		\$20,109,013
Total Reserves		\$92,277,927	



**GENERAL FUND
FY 2024-2025**

	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Proposed
(in millions)	FY 17-18	FY 18-19	FY 19-20	FY20-21	FY21-22	FY21-22	FY22-23	FY23-24	FY24-25
Constitutionals & Courts									
Sheriff	174.5	183.5	189.3	194.7	211.7	211.7	237.4	271.8	308.8
Tax Collector	13.4	15.0	15.5	15.5	16.0	16.0	18.0	18.0	19.0
Property Appraiser	7.0	7.1	7.2	7.3	7.8	7.8	8.5	8.8	9.0
Courts	7.6	9.3	9.7	10.4	11.4	11.4	12.8	14.1	14.7
Clerk	9.0	9.3	9.5	9.6	9.8	9.8	12.3	14.3	16.9
Supervisor of Elections	8.2	9.0	9.6	9.2	9.6	9.6	10.9	12.2	12.6
Medical Examiner	3.5	4.2	4.4	4.8	5.5	5.5	7.2	9.8	10.2
State Attorney Support	1.2	1.2	1.3	1.3	1.5	1.5	2.0	2.1	2.1
Public Defender Support	1.0	1.0	1.1	1.1	1.1	1.1	1.3	1.5	1.5
Legal Aid	0.6	0.7	0.7	0.7	0.7	0.7	0.8	0.8	0.8
Guardian Ad Litem Support	0.3	0.3	0.3	0.3	0.4	0.4	0.4	0.4	0.4
Support All Others	11.3	11.8	11.9	11.7	12.1	12.1	12.7	13.5	14.7
	\$ 237.6	252.4	260.5	266.6	287.6	287.6	324.3	367.3	410.7
BoCC Operating Departments									
Public Safety	43.7	48.1	51.0	52.0	53.6	53.6	60.4	63.2	70.8
Public Safety (Grants)	0.1	0.1	0.0	0.0	0.0	0.0	0.0	2.3	0.0
Human Services	17.6	18.1	18.3	19.5	20.6	20.6	23.3	24.8	23.4
Human Services (Grants)	1.2	2.3	2.5	1.4	2.7	2.7	2.6	3.0	2.6
Parks (Regional)	16.6	16.7	16.6	16.7	17.4	17.4	19.7	20.6	22.6
Facilities	15.7	16.5	17.3	17.5	18.5	18.5	21.3	22.7	23.7
Transit Transfer	12.5	13.2	13.1	2.5	4.2	4.2	16.0	22.2	23.4
Other (13 depts.)	20.7	23.0	23.8	24.0	25.3	25.3	28.5	30.5	32.8
	\$ 128.1	138.0	142.6	133.6	142.3	142.3	171.8	189.3	199.3
Debt Service	5.8	5.9	5.8	5.8	14.4	14.4	14.4	14.1	15.6
Growth Increment for Infrastructure	11.1	11.4	10.5	12.3	11.9	11.9	13.7	0.0	
20/20 Management	2.5	3.5	5.0	5.0	5.2	5.2	5.0	5.0	3.0
Vehicle Replacement	4.0	4.5	5.0	3.0	4.0	4.0	4.0	4.0	4.0
OPEB	1.3	1.3	1.4	2.5	2.5	2.5	2.5	2.6	2.6
Medicaid	8.4	9.0	9.2	9.4	9.4	9.4	9.4	10.5	12.4
Major Maintenance	12.4	12.8	13.1	13.7	17.3	17.3	24.5	29.2	33.3
Juvenile Justice	1.7	1.9	2.2	1.9	1.9	1.9	1.9	2.0	2.1
CRA's to Cities	3.0	3.5	4.0	4.6	5.3	5.3	7.0	7.9	7.0
Non-departmental/Transfers	2.2	2.2	2.2	2.3	2.4	2.4	2.6	2.7	2.8
	\$ 52.4	56.0	58.4	60.5	74.3	74.3	85.0	78.0	82.8
TOTAL GENERAL FUND	\$ 418.1	446.4	461.5	460.7	504.2	504.2	581.1	634.6	692.8

BoCC OPERATING DEPARTMENTS

Proposed 24-25 Budget

GENERAL FUND

Department	Proposed Budget 24-25	\$ Inc/Dec	% Inc/Dec	Adopted Budget 23-24	Actual 22-23	Actual 21-22	Actual 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17
County Administration	7,074,849	281,260	4.1%	6,793,589	72,740,675	50,953,361	57,640,226	30,593,829	5,228,514	6,948,173	3,890,313
County Attorney	4,167,918	193,278	4.9%	3,974,640	3,619,262	3,217,002	3,379,255	3,076,866	2,980,027	3,039,997	3,005,634
County Commissioners	2,061,975	112,792	5.8%	1,949,183	1,841,716	1,656,580	1,608,668	1,490,891	1,409,425	1,404,207	1,408,100
County Lands	1,598,320	55,774	3.6%	1,542,546	1,499,499	1,415,569	1,245,404	1,193,214	1,108,381	957,929	929,638
Economic Development	1,399,080	72,356	5.5%	1,326,724	1,274,471	1,102,120	740,345	860,389	1,163,652	911,906	1,081,634
Facilities Services	23,743,612	1,016,978	4.5%	22,726,634	19,398,921	18,009,467	16,552,325	15,806,223	16,310,691	15,448,662	14,529,326
GIS Operations	0	0	0.0%	0	0	0	0	0	1,154,832	896,287	762,568
Human Resources	4,483,447	488,640	12.2%	3,994,807	3,069,200	2,962,487	2,614,737	2,373,300	1,824,652	1,643,987	1,469,815
Human Services	26,004,748	-1,626,922	-5.9%	27,631,670	27,447,692	27,795,518	24,878,945	20,158,309	19,833,141	19,260,602	18,869,343
Internal Services	1,576,558	185,672	13.3%	1,390,886	1,347,495	1,246,051	1,131,253	1,097,468	1,116,210	1,016,851	851,140
Natural Resources	5,078,326	371,421	7.9%	4,706,905	4,224,195	4,107,788	3,735,405	3,695,898	3,908,387	7,172,083	3,076,564
Parks & Recreation	22,608,161	1,958,149	9.5%	20,650,012	18,710,848	17,675,117	15,278,776	15,337,457	16,174,286	15,630,997	15,274,862
Procurement Management	3,988,883	365,503	10.1%	3,623,380	3,487,652	2,926,657	2,644,074	2,203,791	2,439,500	1,990,723	1,574,790
Public Safety	70,855,833	5,376,022	8.2%	65,479,811	65,519,535	60,241,167	30,961,849	35,891,631	49,724,641	44,630,422	42,709,312
Technology Services	1,381,584	39,083	2.9%	1,342,501	1,284,577	1,197,672	1,110,543	1,163,673	110,332	512,210	605,194
TOTAL	176,023,294	8,890,006	5.3%	167,133,288	225,465,738	194,506,557	163,521,805	134,942,940	124,486,671	121,465,037	110,038,233



**UNINCORPORATED MSTU FUND
FY24-25**

(in millions)	Adopted FY 17-18	Adopted FY 18-19	Adopted FY 19-20	Adopted FY 20-21	Adopted FY 21-22	Adopted FY 22-23	Adopted FY23-24	Proposed FY 24-25
Operating Budgets								
Parks (Community)	\$ 12.8	\$ 13.3	\$ 13.7	\$ 14.3	\$ 15.0	\$ 16.6	\$ 17.2	\$ 18.0
Community Development	8.5	8.6	8.7	8.9	9.0	10.2	10.5	10.8
Animal Services	5.4	5.7	6.0	6.0	6.3	6.9	7.2	7.7
Hearing Examiner	0.8	0.8	0.8	0.9	0.9	1.1	1.2	1.2
Other	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
	<u>\$ 27.6</u>	<u>\$ 28.5</u>	<u>\$ 29.3</u>	<u>\$ 30.2</u>	<u>\$ 31.3</u>	<u>\$ 34.9</u>	<u>\$ 36.2</u>	<u>\$ 37.8</u>
Transfers and Other								
School Resource Officers	\$ -	\$ 2.8	\$ 3.0	\$ 3.2	\$ 3.2	\$ 4.2	\$ 5.1	\$ 6.1
Major Maintenance	1.5	1.2	1.3	1.3	1.3	1.3	1.2	1.2
Other Transfers	-	-						
Transfer to DOT	16.3	16.9	21.5	20.0	23.5	30.0	30.8	36.4
Transfer to Nat. Res./DOT	3.5	4.0	4.1	3.9	4.7	5.0	5.1	4.7
Transfer for Dispatch	-	-						
Transfer for P25 Radios				1.5				
OPEB	0.1	0.3	0.3	0.3	0.4	0.3	0.3	0.3
Other	0.7	0.7	0.8	0.9	1.3	1.5	1.7	1.9
	<u>\$ 22.1</u>	<u>\$ 25.9</u>	<u>\$ 31.0</u>	<u>\$ 31.1</u>	<u>\$ 34.4</u>	<u>\$ 42.3</u>	<u>\$ 44.2</u>	<u>\$ 50.6</u>
TOTAL	<u><u>\$ 49.7</u></u>	<u><u>\$ 54.4</u></u>	<u><u>\$ 60.3</u></u>	<u><u>\$ 61.4</u></u>	<u><u>\$ 65.7</u></u>	<u><u>\$ 77.2</u></u>	<u><u>\$ 80.4</u></u>	<u><u>\$ 88.4</u></u>

BoCC OPERATING DEPARTMENTS

Proposed 24-25 Budget

Unincorporated MSTU

Department	Proposed Budget 24-25	\$ Inc/Dec	% Inc/Dec	Adopted Budget 23-24	Actual 22-23	Actual 21-22	Actual 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17
Animal Services	7,723,069	466,765	6.4%	7,256,304	6,554,512	6,324,957	5,850,603	5,736,441	5,382,879	5,151,263	5,243,002
Community Development	10,847,234	276,902	2.6%	10,570,332	9,104,043	8,425,379	7,879,485	7,662,708	7,719,533	7,962,426	8,217,446
County Administration	0	0	0.0%	0		5,173	0	0	65,355	3,342,824	69,740
County Attorney	2,325	0	0.0%	2,325		0	0	3,199	20	0	0
Hearing Examiner	1,271,898	74,597	6.2%	1,197,301	1,140,810	1,056,564	929,396	887,972	857,258	885,775	761,248
Parks & Recreation	17,970,981	778,307	4.5%	17,192,674	15,281,616	14,994,766	13,755,311	13,008,106	13,536,691	12,744,736	12,038,997
Public Safety	12,337	0	0.0%	12,337	12,337	12,337	44,376	0	22,188	44,376	22,188
TOTAL	37,827,844	1,596,571	4.4%	36,231,273	32,093,318	30,819,175	28,459,170	27,298,426	27,583,924	30,131,399	26,352,620

Courts And Constitutionals
Proposed 24-25 Budget
ALL FUNDS

Division	Proposed Budget 24-25	Adopted Budget 23-24	Actual 22-23	Actual 21-22	Actual 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17	Actual 15-16
102 - Tax Collector	23,053,531	21,902,396	25,816,237	22,430,863	21,546,931	20,552,264	19,964,354	19,403,773	18,571,414	17,730,567
103 - Clerk to the Board	19,224,786	16,352,207	14,255,775	13,987,839	12,287,168	12,824,537	11,521,619	11,246,715	10,804,327	10,126,856
105 - Property Appraiser	12,462,117	12,206,945	12,722,648	11,760,751	10,620,623	10,408,384	10,283,814	9,979,249	10,018,933	10,058,853
106 - Supervisor of Elections	13,220,698	12,790,826	11,407,916	10,916,346	9,638,745	10,249,952	9,627,056	8,837,650	8,583,370	9,630,160
107 - Sheriff	333,289,637	283,238,688	273,321,785	238,160,058	209,774,142	202,586,100	193,485,197	180,052,540	172,343,575	167,128,256
109 - Court Related Programs	19,074,254	18,259,834	15,528,835	14,347,534	14,934,015	14,298,425	14,432,521	14,010,836	13,299,512	12,653,052
110 - Public Defender	2,251,653	2,341,178	1,967,460	1,468,219	1,497,087	1,408,569	1,480,877	987,561	1,367,818	1,192,831
111 - State Attorney	3,289,389	3,297,272	2,816,890	2,401,238	2,314,142	2,170,796	2,212,072	2,122,832	2,011,004	2,117,656
112 - Medical Examiner	10,607,661	10,192,914	7,074,422	5,666,635	4,964,479	4,265,658	3,985,510	3,625,499	3,627,280	3,342,990
113 - Legal Aid & Juvenile Detention	774,960	763,507	752,224	741,108	730,156	719,366	691,414	562,970	554,650	546,453
187 - Guardian Ad Litem	388,444	427,341	333,822	319,254	247,121	2,362,783	2,181,695	1,879,821	1,975,864	2,260,102
Total	437,637,130	381,773,108	365,998,016	322,199,846	288,554,608	281,846,835	269,866,129	252,709,445	243,157,749	236,787,775

BoCC OPERATING DEPARTMENTS

Proposed 24-25 Budget

ALL FUNDS

Department	Proposed Budget 24-25	\$ Inc/Dec	% Inc/Dec	Adopted Budget 23-24	Actual 22-23	Actual 21-22	Actual 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17
Animal Services	8,057,069	565,265	7.5%	7,491,804	6,807,906	6,510,375	6,001,206	5,860,840	5,503,578	5,299,896	5,401,176
Community Development	35,447,647	1,505,860	4.4%	33,941,787	26,775,170	23,088,196	20,133,961	17,825,214	18,886,323	19,137,498	17,136,583
County Administration	8,237,640	170,566	2.1%	8,067,074	244,307,066	52,507,195	58,529,224	31,687,272	11,124,521	45,181,673	8,670,084
County Attorney	4,170,243	193,278	4.9%	3,976,965	3,619,262	3,217,002	3,379,255	3,080,064	2,980,046	3,039,997	3,005,634
County Commissioners	2,061,975	112,792	5.8%	1,949,183	1,841,716	1,656,580	1,608,668	1,490,891	1,409,425	1,404,207	1,408,100
County Lands	1,693,236	59,824	3.7%	1,633,412	1,585,119	1,506,325	1,391,785	1,348,895	1,339,000	1,028,944	1,003,389
Economic Development	1,399,080	72,356	5.5%	1,326,724	1,274,471	1,102,120	740,345	860,389	1,163,652	911,906	1,081,634
Facilities Services	23,743,612	1,016,978	4.5%	22,726,634	19,398,921	18,009,467	16,552,325	15,806,223	16,310,691	15,464,187	14,813,321
Fleet Management	16,397,105	797,974	5.1%	15,599,131	15,232,294	13,027,425	12,397,516	13,450,501	13,395,004	12,004,014	9,272,383
GIS Operations	0	0	#DIV/0!	0	0	0	0	0	1,154,832	896,287	762,568
Hearing Examiner	1,271,898	74,597	6.2%	1,197,301	1,140,810	1,056,564	929,396	887,972	857,258	885,775	761,248
Human Resources	5,832,311	722,899	14.1%	5,109,412	4,279,435	4,095,347	3,696,659	3,354,782	2,766,324	2,582,138	2,315,726
Human Services	36,865,536	-4,184,097	-10.2%	41,049,633	34,304,093	34,798,267	30,766,259	26,020,432	24,761,018	23,645,489	24,657,915
Internal Services	2,407,008	225,479	10.3%	2,181,529	2,143,384	1,815,664	1,640,938	1,560,575	1,495,146	1,016,851	851,140
Library	40,017,498	1,567,181	4.1%	38,450,317	33,883,301	32,882,660	30,010,767	29,700,003	29,200,645	28,465,809	26,245,700
Natural Resources	8,457,253	425,530	5.3%	8,031,723	7,140,924	6,863,878	6,333,866	6,289,650	6,411,825	9,448,686	5,266,815
Parks & Recreation	45,339,423	2,934,516	6.9%	42,404,907	37,931,000	36,188,816	32,223,729	32,268,765	35,711,435	34,999,006	32,254,498
Procurement Management	3,988,883	365,503	10.1%	3,623,380	3,487,652	2,926,657	2,644,074	2,203,791	2,439,500	1,990,723	1,574,790
Public Safety	81,596,624	814,382	1.0%	80,782,242	75,352,057	68,916,155	38,973,883	43,179,715	57,750,138	52,390,470	49,371,325
Solid Waste	140,814,104	-68,367	0.0%	140,882,471	120,704,356	98,232,358	88,671,154	85,097,903	85,789,268	78,335,249	71,622,380
Sports Development	1,550,087	49,643	3.3%	1,500,444	1,226,686	1,196,500	1,107,854	1,058,175	1,327,180	1,172,565	1,085,432
Technology Services	19,300,837	710,592	3.8%	18,590,245	16,744,775	15,419,139	14,995,507	15,442,867	12,415,529	13,808,334	13,914,130
Transportation	80,663,585	13,493,862	20.1%	67,169,723	58,403,358	51,466,599	48,268,921	45,440,005	45,699,887	40,856,620	38,616,902
Transit	44,685,425	2,972,519	7.1%	41,712,906	34,465,699	34,478,597	30,234,512	27,299,130	29,664,707	27,323,672	25,004,646
Utilities	95,234,078	9,545,942	11.1%	85,688,136	85,215,757	70,427,870	62,855,340	69,081,710	73,692,271	66,954,019	58,025,934
VCB	24,339,382	45,494	0.2%	24,293,888	18,049,066	20,493,701	18,536,468	16,214,725	21,528,392	20,337,631	18,805,958
TOTAL	733,571,539	34,190,568	4.9%	699,380,971	855,314,279	601,883,459	532,623,610	496,510,489	504,777,594	508,581,647	432,929,411