



Board Direction – Strategic Planning

Infrastructure

Roads and Bridges

- Expedite road projects
- Communicate timelines on projects more visibly (e.g. signage) to shape expectations
- Continue traffic optimization and modeling efforts
- SR 80 Corridor redevelopment plan
- Mitigation bank credits
 - Draft language to revise mitigation regulatory context
 - Proactively advocate for adoption

Septic Alternatives

- Compare septic vs. sewer implementation costs to understand total cost picture to guide decisions
- Investigate appropriations to mitigate incremental cost
- Predictable timeline
- New technology assessment
 - On site wastewater is one example
- Investigate FGUA alternatives

Regional Water Supply

- East Lee County study
 - CDBG-DR funding candidate
- Assessment of projected demand
- Evaluation of potential sources
- Feasibility of delivery methods and providers
- Funding requirements and mechanisms

Civic Center

- Workshop

Enhance EMS

- Develop long term (5 yr plan for personnel and equipment) for EMS including population forecasts and resulting EMS needs (2nd Quarter)
- Continue design for 4 stations in CIP
- Continue using and investigating alternative delivery methods (such as telehealth or urgent care)
- Bring forward blue sheet for OT use and to reinvest OT expense into additional positions

Fiscal

- Develop revenue projection (5 and 10 year)
- Clearly communicate expense management steps, debt pay down to date, population increases
- Begin now to investigate alternatives to fill predicted future shortfall
 - Consider community input
 - Clear timelines, project uses, and sunset
- Investigate additional revenue sources
 - Evaluate debt/bonding capacity
 - Consider user fees / toll revenue
 - Bring options regarding the above and other sources to the Board
- More clear budget guidance based on revenue projections (for example “not to exceed” guidance for budget drafts)

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