

SUPPORTING SCHEDULES

Program Budget Summary Total Comparison

Budget Summary

General Fund Summary Budget

General Fund Excess Reserves

General Fund Detail

General Fund BoCC Departments

Unincorporated MSTU Detail

Unincorporated MSTU BoCC Departments

All BoCC Departmental Operating Expenses w/ Grants

All BoCC Departmental Operating Expenses w/o Grants

Courts & Constitutionals Budgets (All Funds)

PROGRAM BUDGET SUMMARY TOTAL COMPARISON

(FY20-21 Adopted Budget to FY21-22 Proposed Budget)

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners' budget. The total includes budget transfers from one fund to another and payments from one county department to another for services received.

	2020-2021 Adopted Budget	Percent Increase or (Decrease)	2021-2022 Proposed Budget
OPERATING BUDGET			
BoCC Operating Departments	\$ 516,992,555	9.42%	\$ 565,680,464
Constitutional Officers and Courts	286,260,430	9.10%	312,311,519
Total Operating Budget	\$ 803,252,985	9.30%	\$ 877,991,983
CAPITAL BUDGET			
Capital Projects	\$ 150,560,338	51.61%	\$ 228,259,701
Major Maintenance	50,652,889	35.23%	68,498,667
Total Capital Budget	\$ 201,213,227	47.48%	\$ 296,758,368
Total Operating and Capital Budget	\$ 1,004,466,212	16.95%	\$ 1,174,750,351
OTHER			
Internal Transfers	\$ 258,181,372	38.59%	\$ 357,801,241
Debt Service	57,656,691	5.30%	60,713,854
Insurance	100,356,542	-0.14%	100,219,116
Non-Departmental	27,103,727	6.59%	28,889,323
Special Districts	9,884,672	-30.47%	6,872,554
Total Other	\$ 453,183,004	22.36%	\$ 554,496,088
Total Operating, Capital and Other:	\$ 1,457,649,216	18.63%	\$ 1,729,246,439
RESERVES	\$ 666,273,675	-7.93%	\$ 613,433,233
TOTAL BUDGET	\$ 2,123,922,891	10.30%	\$ 2,342,679,672

The overall increase in the proposed FY21-22 budget is due primarily to an anticipated increase in capital and major maintenance projects, internal transfers of revenues required to fund those projects, and federal grant funds received to respond to the COVID-19 pandemic.

The \$878 million operating component of the budget includes \$37 million of federal grants for Transit and Human Services to aid in responding to the pandemic. Increases in the budgets for Transportation, Solid Waste, and Utilities are a reflection of service demands driven by our area's high rate of growth. The operating budget includes a 4% pay adjustment for employees as well as a starting pay and compression adjustment for the Sheriff's Office.

Capital spending for FY21-22 is \$228.3 million, \$111.9 million of which is transportation projects and \$78.8 million is utilities projects. Significant projects include Big Carlos Pass Bridge Replacement, Ortiz Avenue Widening from Colonial Boulevard to Martin Luther King Jr. Boulevard, Three Oaks Extension North, North Lee County Water Treatment Plant and Wellfield Expansion, and the Three Oaks Wastewater Treatment Plant Expansion. Major maintenance projects of \$68.5 million include nearly \$20 million of facilities upkeep, continued water quality projects, and \$10.2 million of road resurfacing projects, including \$5 million annually for repaving roads in Lehigh Acres.

Internal transfers increased 38.6% primarily due to transfers from revenue funds to project funds to pay for capital projects. Transfers between funds represent an expense to the sending fund and a revenue to the receiving fund. Debt service increased slightly because of a structured increase in the repayment schedule for general fund debt. Non-departmental expenses increased due to state-mandated Medicaid and tax increment payments to city Community Redevelopment districts. Special Districts (MSTBUs) decreased due to a reduction in capital spending based on phasing of projects.

Reserves decreased 7.93%. Nearly \$26 million of general fund reserves are being used to, among other things, replenish the Conservation 20/20 Acquisition fund, pay Sheriff's capital items, including vehicle replacements, additional human services Partnering for Results funding, enhanced shade structures at county parks and playgrounds, and replacement of plumbing in the Justice Center..

BUDGET SUMMARY

LEE COUNTY - FISCAL YEAR 2021-2022

ESTIMATED REVENUES	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	TOTAL
CURRENT REVENUES:								
Ad Valorem Taxes	\$ 352,899,112	\$ 80,294,424	\$ 0	\$ 0	\$ 3,127,681	\$ 0	\$ 0	\$ 436,321,217
Other Taxes	0	49,291,470	0	21,993,773	0	0	0	71,285,243
License & Permits	18,500,250	32,579,493	0	200,000	2,466,049	0	0	53,745,792
Intergovernmental Revenues	78,726,556	24,032,449	0	3,905,731	40,976,185	0	0	147,640,921
Charges for Services	31,256,296	15,057,289	0	259,996	272,653,504	125,391,610	0	444,618,695
Fines & Forfeitures	160,000	1,234,500	0	0	70,388	412,000	0	1,876,888
Miscellaneous Revenues	17,424,525	3,270,554	19,300	464,230	2,890,336	727,043	0	24,795,988
Court Related Revenues	0	3,680,000	0	0	0	0	0	3,680,000
Non-Revenues	15,086,812	65,545,929	26,584,849	113,944,175	159,567,356	4,333,000	0	385,062,121
Less 5% Anticipated Revenues	0	(181,431)	0	0	0	0	0	(181,431)
Total Current Revenues	\$ 514,053,551	\$ 274,804,677	\$ 26,604,149	\$ 140,767,905	\$ 481,751,499	\$ 130,863,653	\$ 0	\$ 1,568,845,434
FUND BALANCE APPROPRIATED	\$ 165,653,177	\$ 146,500,361	\$ 20,962,008	\$ 101,906,485	\$ 308,464,284	\$ 30,347,923	\$ 0	\$ 773,834,238
Total Estimated Revenues	\$ 679,706,728	\$ 421,305,038	\$ 47,566,157	\$ 242,674,390	\$ 790,215,783	\$ 161,211,576	\$ 0	\$ 2,342,679,672
APPROPRIATED EXPENDITURES								
CURRENT EXPENDITURES:								
General Government Services	\$ 129,689,088	\$ 16,865,571	\$ 20,373,613	\$ 1,058,894	\$ 6,065,032	\$ 132,089,645	\$ 0	\$ 306,141,843
Public Safety	286,134,692	25,799,307	0	0	0	2,810,133	0	314,744,132
Physical Environment	4,849,514	7,025,752	0	11,069,823	284,986,400	0	0	307,931,489
Transportation	0	39,965,943	0	127,163,128	69,895,288	0	0	237,024,359
Economic Environment	3,242,416	33,779,237	0	1,522,658	0	0	0	38,544,311
Human Services	21,109,815	6,752,507	0	0	0	0	0	27,862,322
Culture/Recreation	18,842,585	53,138,207	0	34,681,262	0	0	0	106,662,054
Court Related Services	4,412,538	17,847,335	0	0	0	0	0	22,259,873
Non-Expenditure Disbursements	78,532,770	108,960,666	5,613,137	3,533,410	160,161,258	1,000,000	0	357,801,241
Debt Service	0	0	0	0	10,274,815	0	0	10,274,815
Total Current Expenditures	\$ 546,813,418	\$ 310,134,525	\$ 25,986,750	\$ 179,029,175	\$ 531,382,793	\$ 135,899,778	\$ 0	\$ 1,729,246,439
RESERVES	\$ 132,893,310	\$ 111,170,513	\$ 21,579,407	\$ 63,645,215	\$ 258,832,990	\$ 25,311,798	\$ 0	\$ 613,433,233
Total Appropriated Expenditures	\$ 679,706,728	\$ 421,305,038	\$ 47,566,157	\$ 242,674,390	\$ 790,215,783	\$ 161,211,576	\$ 0	\$ 2,342,679,672

FY 21 - 22

GENERAL FUND

7.69%
Property Value
Increase

Continuation	Millage	3.8623
	Revenue	\$499,053,552
	Expense	\$504,177,898
	Continuation Surplus / (Deficit)	\$(5,124,347)
Excess Reserves	Current Undesignated Reserves	\$111,476,163
	Projected Increase to Reserves:	
	Sales Tax Sharing	\$10,000,000
	Reimbursements for Response to COVID and Vaccinations	\$22,190,673
	Adjusted Reserves FY20-21	\$138,542,489
	Reserve for Revenue Stabilization	\$6,000,000
	Total Reserves	\$144,542,489
	Reserves at 17%	\$85,710,243
	Remaining Excess above 17%	\$58,832,246



FY21-22

GENERAL FUND

EXCESS RESERVES



Remaining Excess Above 17%	\$58,832,246
<i>Projects from Excess Reserves</i>	
Conservation 20/20 Replacement	\$7,000,000
Sheriff's Capital	\$9,908,370
Clerk's Financial Software (placeholder)	\$1,250,000
Supervisory of Elections ExpressVote	\$700,000
Human Services Partnering for Results Capacity Building	\$300,000
Shade Structures, Parks & Playgrounds	\$2,477,150
Justice Center Proper Plumbing Replacements	\$4,000,000
Kayak Launch at GS-10	\$26,000
<i>Projects Total</i>	\$25,661,520
Remaining Excess above 17%	\$33,170,726



GENERAL FUND
FY 2021-2022

	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Proposed
(in millions)	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY20-21	FY21-22
Constitutionals & Courts										
Sheriff	\$ 137.0	\$ 140.9	\$ 149.2	\$ 160.2	\$ 166.5	174.5	183.5	189.3	194.7	211.7
Tax Collector	13.0	12.8	13.1	13.3	13.4	13.4	15.0	15.5	15.5	16.0
Property Appraiser	7.6	8.0	7.6	7.1	7.1	7.0	7.1	7.2	7.3	7.8
Courts	6.8	7.6	7.7	8.2	6.7	7.6	9.3	9.7	10.4	11.4
Clerk	7.5	7.5	7.6	8.0	8.6	9.0	9.3	9.5	9.6	9.8
Supervisor of Elections	6.2	6.4	6.8	8.9	8.0	8.2	9.0	9.6	9.2	9.6
Medical Examiner	2.4	2.5	2.7	3.4	3.4	3.5	4.2	4.4	4.8	5.5
State Attorney Support	0.9	0.9	1.0	1.2	1.2	1.2	1.2	1.3	1.3	1.5
Public Defender Support	0.6	0.6	0.7	0.9	1.0	1.0	1.0	1.1	1.1	1.1
Legal Aid	0.5	0.5	0.5	0.5	0.6	0.6	0.7	0.7	0.7	0.7
Guardian Ad Litem Support	0.2	0.2	0.2	0.2	0.3	0.3	0.3	0.3	0.3	0.4
Support All Others	11.2	11.4	10.1	10.4	11.6	11.3	11.8	11.9	11.7	12.1
	<u>\$ 193.9</u>	<u>\$ 199.3</u>	<u>\$ 207.2</u>	<u>\$ 222.3</u>	<u>\$ 228.4</u>	<u>\$ 237.6</u>	<u>252.4</u>	<u>260.5</u>	<u>266.6</u>	<u>287.6</u>
BoCC Operating Departments										
Public Safety	\$ 36.6	\$ 35.3	\$ 37.0	\$ 40.0	\$ 42.1	43.7	48.1	51.0	52.0	53.6
Public Safety (Grants)	0.2	0.1	0.1	0.1	0.1	0.1	0.1	0.0	0.0	0.0
Human Services	15.9	15.5	15.7	16.1	16.8	17.6	18.1	18.3	19.5	20.6
Human Services (Grants)	6.2	4.0	2.3	2.4	1.5	1.2	2.3	2.5	1.4	2.7
Parks (Regional)	12.6	12.8	13.5	16.0	16.3	16.6	16.7	16.6	16.7	17.4
Facilities	11.6	12.2	12.5	14.6	15.2	15.7	16.5	17.3	17.5	18.5
Transit Transfer	10.4	10.3	10.6	11.7	11.7	12.5	13.2	13.1	2.5	4.2
Other (13 depts.)	20.2	19.2	19.4	17.9	18.7	20.7	23.0	23.8	24.0	25.3
	<u>\$ 113.7</u>	<u>\$ 109.4</u>	<u>\$ 111.1</u>	<u>\$ 118.8</u>	<u>\$ 122.4</u>	<u>\$ 128.1</u>	<u>138.0</u>	<u>142.6</u>	<u>133.6</u>	<u>142.3</u>
Debt Service	\$ 13.4	\$ 12.3	\$ 12.3	\$ 10.7	\$ 12.1	5.8	5.9	5.8	5.8	14.4
Growth Increment for Infrastructure	0.0	0.0	0.0	7.8	9.6	11.1	11.4	10.5	12.3	11.9
20/20 Management	0.0	0.0	5.6	6.3	3.5	2.5	3.5	5.0	5.0	5.2
Vehicle Replacement	0.0	0.0	0.0	2.0	2.0	4.0	4.5	5.0	3.0	4.0
OPEB						1.3	1.3	1.4	2.5	2.5
Medicaid	8.2	7.0	7.1	7.7	8.2	8.4	9.0	9.2	9.4	9.4
Major Maintenance	11.9	4.2	12.3	7.5	7.0	12.4	12.8	13.1	13.7	17.3
Juvenile Justice	4.2	0.5	2.6	2.4	1.8	1.7	1.9	2.2	1.9	1.9
CRA's to Cities	0.9	1.1	1.5	1.9	2.4	3.0	3.5	4.0	4.6	5.3
Non-departmental/Transfers	2.7	2.7	2.9	3.1	2.6	2.2	2.2	2.2	2.3	2.4
	<u>\$ 41.3</u>	<u>\$ 27.8</u>	<u>\$ 44.3</u>	<u>\$ 49.4</u>	<u>\$ 49.2</u>	<u>\$ 52.4</u>	<u>56.0</u>	<u>58.4</u>	<u>60.5</u>	<u>74.3</u>
TOTAL GENERAL FUND	<u>\$ 348.9</u>	<u>\$ 336.5</u>	<u>\$ 362.6</u>	<u>\$ 390.5</u>	<u>\$ 400.0</u>	<u>\$ 418.1</u>	<u>446.4</u>	<u>461.5</u>	<u>460.7</u>	<u>504.2</u>

BoCC OPERATING DEPARTMENTS
Proposed 21-22 Budget
GENERAL FUND

Department	Proposed Budget 21-22	\$ Inc/Dec	% Inc/Dec	Adopted Budget 20-21	Actual To-Date 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17	Actual 15-16	Actual 14-15	Actual 13-14	Actual 12-13	Actual 11-12	Actual 10-11	Actual 09-10
Construction & Design	0	0	0.0%	0	0	0	0	0	0	0	2,056,697	1,777,677	1,807,358	2,047,654	2,025,821	1,174,097
County Administration	5,230,667	350,683	7.2%	4,879,984	64,394,849	62,163,778	5,228,514	6,948,173	3,890,313	3,046,180	2,188,141	1,818,335	2,383,771	2,388,848	2,465,909	2,721,294
County Attorney	3,553,281	93,434	2.7%	3,459,847	2,947,065	3,076,866	2,980,027	3,039,997	3,005,634	2,961,519	2,814,743	2,625,194	2,859,756	2,963,570	3,168,895	3,391,163
County Commissioners	1,696,890	116,168	7.3%	1,580,722	1,388,333	1,490,891	1,409,425	1,404,207	1,408,100	1,407,490	1,380,608	1,304,503	1,218,777	1,146,048	1,173,727	1,132,340
County Lands	1,450,765	77,966	5.7%	1,372,799	1,070,836	1,193,214	1,108,381	957,929	929,638	980,138	926,038	830,505	933,090	955,806	958,644	1,057,202
Economic Development	1,098,860	39,340	3.7%	1,059,520	846,767	860,389	1,163,652	911,906	1,081,634	1,163,909	915,728	995,745	1,219,361	1,810,482	2,870,903	2,241,503
Environmental Policy Mgmt	0	0	0.0%	0	0	0	0	0	0	0	518,485	302,745	273,389	212,747	154,374	166,294
Facilities Services	18,511,113	991,072	5.7%	17,520,041	14,532,423	15,806,223	16,310,691	15,448,662	14,529,326	14,442,710	11,869,246	12,006,986	11,931,752	11,705,012	11,473,916	12,982,158
Fleet Management	0	0	0.0%	0	0	0	0	0	0	0	0	0	0	0	215,282	224,242
GIS Operations	0	0	0.0%	0	0	0	1,154,832	896,287	762,568	684,130	605,186	565,811	674,010	681,034	757,683	0
Human Resources	2,965,855	421,637	16.6%	2,544,218	2,155,720	2,373,300	1,824,652	1,643,987	1,469,815	1,370,592	1,176,808	1,063,813	1,211,137	1,183,834	1,131,601	1,266,731
Human Services	23,253,371	2,348,600	11.2%	20,904,771	18,016,757	20,158,309	19,833,141	19,260,602	18,869,343	18,515,581	18,299,240	19,553,576	19,872,775	29,823,456	32,226,891	37,495,630
Internal Services	1,249,692	-10,564	-0.8%	1,260,256	1,011,147	1,097,468	1,116,210	1,016,851	851,140	683,111	619,637	1,581,150	1,636,727	1,701,980	1,563,621	2,063,530
Natural Resources	3,971,514	105,537	2.7%	3,865,977	3,200,856	3,695,898	3,908,387	7,172,083	3,076,564	2,984,901	2,932,168	2,809,406	2,714,742	2,502,904	2,592,266	2,974,577
Parks & Recreation	17,368,385	648,877	3.9%	16,719,508	13,012,044	15,337,457	16,174,286	15,630,997	15,274,862	15,000,974	13,680,449	13,124,025	12,862,391	12,745,913	11,291,471	11,299,948
Procurement Management	2,952,607	242,218	8.9%	2,710,389	2,411,619	2,203,791	2,439,500	1,990,723	1,574,790	1,129,934	744,254	732,324	787,838	887,271	1,015,690	688,181
Public Resources	0	0	0.0%	0	0	0	0	0	0	0	943,065	952,960	1,083,547	1,102,325	1,243,042	1,397,884
Public Safety	53,595,267	1,606,853	3.1%	51,988,414	45,111,195	35,891,631	49,724,641	44,630,422	42,709,312	40,605,537	38,261,057	36,286,592	37,285,594	36,377,028	40,851,754	38,972,819
Technology Services	1,244,090	-12,070	-1.0%	1,256,160	1,034,689	1,163,673	110,332	512,210	605,194	435,104	0	0	0	0	0	0
Transportation	0	0	0.0%	0	0	0	0	0	0	0	0	0	0	0	0	663,646
TOTAL	138,142,357	7,019,751	5.4%	131,122,606	171,134,303	166,512,889	124,486,671	121,465,037	110,038,233	105,411,811	99,931,551	98,331,346	100,756,015	110,235,912	117,181,489	121,913,239

Transit Trans from General	4,235,230	1,771,142	71.9%	2,464,088
Total incl Transit Transfer	142,377,587	8,790,893	6.6%	133,586,694



UNINCORPORATED MSTU FUND
FY21-22

(in millions)	Adopted FY 12-13	Adopted FY 13-14	Adopted FY 14-15	Adopted FY 15-16	Adopted FY 16-17	Adopted FY 17-18	Adopted FY 18-19	Adopted FY 19-20	Adopted FY 20-21	Proposed FY 21-22
Operating Budgets										
Parks (Community)	\$ 12.4	\$ 12.6	\$ 13.2	\$ 12.0	\$ 12.4	\$ 12.8	\$ 13.3	\$ 13.7	\$ 14.3	\$ 15.0
Community Development	10.1	8.2	8.5	8.8	8.8	8.5	8.6	8.7	8.9	9.0
Animal Services	4.1	4.4	4.8	5.1	5.3	5.4	5.7	6.0	6.0	6.3
Hearing Examiner	0.6	0.7	0.7	0.8	0.7	0.8	0.8	0.8	0.9	0.9
Other	1.8	1.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
	<u>\$ 29.0</u>	<u>\$ 27.0</u>	<u>\$ 27.3</u>	<u>\$ 26.8</u>	<u>\$ 27.3</u>	<u>\$ 27.6</u>	<u>\$ 28.5</u>	<u>\$ 29.3</u>	<u>\$ 30.2</u>	<u>\$ 31.3</u>
Transfers and Other										
School Resource Officers	\$ 0.7	\$ 0.7	\$ -	\$ -	\$ -	\$ -	\$ 2.8	\$ 3.0	\$ 3.2	\$ 3.2
Major Maintenance	2.5	1.6	1.2	1.6	1.2	1.5	1.2	1.3	1.3	1.3
Other Transfers	4.9	-	-	-	-	-	-	-	-	-
Transfer to DOT	16.0	16.5	15.5	16.0	13.6	16.3	16.9	21.5	20.0	23.5
Transfer to Nat. Res./DOT	3.5	3.5	2.7	3.2	3.5	3.5	4.0	4.1	3.9	4.7
Transfer for Dispatch	1.6	1.6	1.6	-	-	-	-	-	-	-
Transfer for P25 Radios	-	-	-	-	-	-	-	-	1.5	-
OPEB	-	-	-	-	-	0.1	0.3	0.3	0.3	0.4
Other	-	-	0.8	0.7	0.8	0.7	0.7	0.8	0.9	1.3
	<u>\$ 29.2</u>	<u>\$ 23.9</u>	<u>\$ 21.8</u>	<u>\$ 21.5</u>	<u>\$ 19.1</u>	<u>\$ 22.1</u>	<u>\$ 25.9</u>	<u>\$ 31.0</u>	<u>\$ 31.1</u>	<u>\$ 34.4</u>
TOTAL	<u><u>\$ 58.2</u></u>	<u><u>\$ 50.9</u></u>	<u><u>\$ 49.1</u></u>	<u><u>\$ 48.3</u></u>	<u><u>\$ 46.4</u></u>	<u><u>\$ 49.7</u></u>	<u><u>\$ 54.4</u></u>	<u><u>\$ 60.3</u></u>	<u><u>\$ 61.4</u></u>	<u><u>\$ 65.7</u></u>

BoCC OPERATING DEPARTMENTS

Proposed 21-22 Budget

UNINCORPORATED MSTU FUND

Department	Proposed Budget 21-22	\$ Inc/Dec	% Inc/Dec	Adopted Budget 20-21	Actual To-Date 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17	Actual 15-16	Actual 14-15	Actual 13-14	Actual 12-13	Actual 11-12	Actual 10-11	Actual 09-10
Animal Services	6,281,510	256,002	4.2%	6,025,508	5,040,533	5,736,441	5,382,879	5,151,263	5,243,002	4,904,663	4,499,290	4,391,466	4,407,767	4,288,957	4,014,385	3,835,894
Community Development	9,011,857	114,039	1.3%	8,897,818	6,884,088	7,662,708	7,719,533	7,962,426	8,217,446	7,654,529	7,646,035	7,804,711	9,051,755	8,470,901	8,966,839	10,253,338
County Administration	0	0	0.0%	0	9,051	0	65,355	3,342,824	69,740	0	0	0	0	751	0	0
County Attorney	2,325	0	0.0%	2,325	0	3,199	20	0	0	2,416	716	21	1,319	881	734	961
Hearing Examiner	987,996	74,274	8.1%	913,722	800,783	887,972	857,258	885,775	761,248	742,727	727,212	702,573	646,775	593,663	642,324	727,351
Parks & Recreation	15,035,484	657,650	4.6%	14,377,834	11,795,997	13,008,106	13,536,691	12,744,736	12,038,997	11,957,504	12,965,978	12,849,733	12,601,258	12,102,181	11,917,692	12,079,488
Public Resources	0	0	0.0%	0	0	0	0	0	0	0	6,933	93,521	7,968	31,660	11,431	21,513
Public Safety	22,188	0	0.0%	22,188	22,188	0	22,188	44,376	22,188	22,188	22,188	22,619	22,619	22,619	22,619	22,619
TOTAL	31,341,360	1,101,965	3.6%	30,239,395	24,552,641	27,298,426	27,583,924	30,131,399	26,352,620	25,284,027	25,868,353	25,864,644	26,739,459	25,511,614	25,576,024	26,941,163

BoCC OPERATING DEPARTMENTS

Proposed 21-22 Budget

ALL FUNDS

Department	Proposed Budget 21-22	\$ Inc/Dec	% Inc/Dec	Adopted Budget 20-21	Actual To-Date 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17	Actual 15-16	Actual 14-15	Actual 13-14	Actual 12-13	Actual 11-12	Actual 10-11	Actual 09-10
Animal Services	6,503,710	260,002	4.2%	6,243,708	5,134,935	5,860,840	5,503,578	5,299,896	5,401,176	5,030,608	4,715,246	4,598,371	4,533,510	4,609,741	4,107,274	3,880,684
Community Development	22,139,111	1,571,246	7.6%	20,567,865	17,032,049	17,825,214	18,886,323	19,137,498	17,136,583	15,115,261	14,255,791	13,481,421	14,317,442	14,672,198	16,227,902	19,692,982
Construction & Design	0	0	0.0%	0	0	0	0	0	0	0	2,132,274	1,797,387	1,807,358	2,047,654	2,025,821	1,174,097
County Administration	6,237,489	377,121	6.4%	5,860,368	65,363,875	63,257,221	11,124,521	45,181,673	8,670,084	3,442,646	2,480,422	2,114,768	2,608,978	2,724,586	3,649,191	3,049,436
County Attorney	3,555,606	93,434	2.7%	3,462,172	2,947,065	3,080,064	2,980,046	3,039,997	3,005,634	2,963,935	2,815,458	2,625,215	2,861,074	2,964,451	3,169,629	3,392,124
County Commissioners	1,696,890	116,168	7.3%	1,580,722	1,388,333	1,490,891	1,409,425	1,404,207	1,408,100	1,407,490	1,380,608	1,304,503	1,218,777	1,146,048	1,173,727	1,132,340
County Lands	1,549,140	79,284	5.4%	1,469,856	1,207,227	1,348,895	1,339,000	1,028,944	1,003,389	1,042,172	926,038	830,505	933,090	955,806	958,644	1,057,202
Economic Development	1,098,860	39,340	3.7%	1,059,520	846,767	860,389	1,163,652	911,906	1,081,634	1,163,909	915,728	995,745	1,219,361	1,810,482	2,870,903	2,241,503
Environmental Policy Mgmt	0	0	0.0%	0	0	0	0	0	0	0	518,485	302,745	273,389	212,747	154,374	166,294
Facilities Services	18,511,113	991,072	5.7%	17,520,041	14,532,423	15,806,223	16,310,691	15,464,187	14,813,321	14,649,958	11,869,246	12,006,986	11,931,752	11,705,012	11,473,916	12,982,158
Fleet Management	14,308,652	517,846	3.8%	13,790,806	10,206,803	13,450,501	13,395,004	12,004,014	9,272,383	11,070,325	9,763,974	8,511,820	9,185,768	9,906,639	8,882,834	10,469,382
GIS Operations	0	0	0.0%	0	0	0	1,154,832	896,287	762,568	684,130	605,186	565,811	674,010	681,034	757,683	0
Hearing Examiner	987,996	74,274	8.1%	913,722	800,783	887,972	857,258	885,775	761,248	742,727	727,212	702,573	646,775	593,663	642,324	727,351
Human Resources	4,123,495	479,785	13.2%	3,643,710	3,080,488	3,354,782	2,766,324	2,582,138	2,315,726	2,250,593	1,919,895	1,931,619	1,983,776	1,897,889	1,967,789	2,099,003
Human Services*	34,694,463	8,185,218	30.9%	26,509,245	22,175,014	26,020,432	24,761,018	23,645,489	24,657,915	23,111,528	22,552,830	25,165,362	25,517,838	35,144,431	37,646,030	44,179,553
Internal Services	1,790,573	72,192	4.2%	1,718,381	1,463,108	1,560,575	1,495,146	1,016,851	851,140	683,111	619,637	1,581,150	1,636,727	1,701,980	1,563,621	2,063,530
Library*	33,965,028	1,904,947	5.9%	32,060,081	25,669,736	29,700,003	29,200,645	28,465,809	26,245,700	26,239,032	25,378,120	25,054,945	24,147,519	23,231,802	23,652,286	25,360,259
Natural Resources	6,833,374	226,280	3.4%	6,607,094	5,463,292	6,289,650	6,411,825	9,448,686	5,266,815	5,097,816	4,916,057	4,773,638	4,755,734	4,808,230	4,724,054	5,356,866
Parks & Recreation	36,383,249	1,080,859	3.1%	35,302,390	27,538,469	32,268,765	35,711,435	34,999,006	32,254,498	30,473,389	30,910,895	29,736,502	27,236,798	28,074,149	25,294,155	25,649,588
Procurement Management	2,952,607	242,218	8.9%	2,710,389	2,411,619	2,203,791	2,439,500	1,990,723	1,574,790	1,129,934	744,254	732,324	787,838	887,271	1,015,690	688,181
Public Resources	0	0	0.0%	0	0	0	0	0	0	0	1,130,104	1,298,902	1,349,206	1,327,139	1,648,229	1,810,665
Public Safety*	62,440,630	2,420,681	4.0%	60,019,949	51,927,490	43,179,715	57,750,138	52,390,470	49,371,325	49,450,806	45,241,809	43,625,543	45,440,132	44,080,164	46,599,992	44,293,322
Solid Waste	92,946,227	3,860,423	4.3%	89,085,804	64,809,445	85,097,903	85,789,268	78,335,249	71,622,380	70,241,438	65,039,795	60,402,595	63,024,782	59,111,190	57,309,623	57,608,085
Sports Development	1,374,326	5,722	0.4%	1,368,604	900,882	1,058,175	1,327,180	1,172,565	1,085,432	1,187,053	1,003,082	1,015,734	736,669	783,502	784,346	723,920
Technology Services	16,881,204	1,051,028	6.6%	15,830,176	11,940,971	15,442,867	12,415,529	13,808,334	13,914,130	11,936,036	11,642,922	11,774,599	11,883,139	10,966,963	11,388,071	11,994,339
Transportation*	54,702,970	6,240,562	12.9%	48,462,408	40,926,231	45,440,005	45,699,887	40,856,620	38,616,902	37,667,053	36,720,348	37,077,094	37,513,546	37,313,785	37,753,783	44,207,777
Transit*	47,935,986	15,001,911	45.6%	32,934,075	26,143,981	27,299,130	29,664,707	27,323,672	25,004,646	30,041,916	22,686,282	21,876,677	35,852,783	20,515,833	24,629,899	24,866,185
Utilities	70,576,941	3,576,382	5.3%	67,000,559	57,279,168	69,081,710	73,692,271	66,954,019	58,025,934	53,785,214	51,953,821	51,202,104	51,508,657	51,690,258	51,346,741	52,355,541
VCB	21,490,824	219,914	1.0%	21,270,910	14,249,855	16,214,725	21,528,392	20,337,631	18,805,958	17,705,615	17,356,042	15,711,267	14,062,285	12,811,742	12,199,933	12,939,406
TOTAL	565,680,464	48,687,909	9.4%	516,992,555	475,440,009	528,080,438	504,777,594	508,581,647	432,929,411	418,313,697	392,921,562	382,797,905	399,648,713	388,376,388	395,618,465	416,161,773

* Grants included above:

Transit \$20.9 million

Human Services \$14.9 million

Other Depts \$.8 million

Increase excluding grants is 5.7%

BoCC OPERATING DEPARTMENTS

Proposed 21-22 Budget

ALL FUNDS (excluding grants)

Department	Proposed Budget 21-22	\$ Inc/Dec	% Inc/Dec	Adopted Budget 20-21	Actual To-Date 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17	Actual 15-16	Actual 14-15	Actual 13-14	Actual 12-13	Actual 11-12	Actual 10-11	Actual 09-10
Animal Services	6,503,710	260,002	4.2%	6,243,708	5,134,935	5,860,840	5,503,578	5,299,896	5,401,176	5,030,608	4,715,246	4,598,371	4,533,510	4,609,741	4,107,274	3,880,684
Community Development	22,139,111	1,571,246	7.6%	20,567,865	17,032,049	17,825,214	18,886,323	19,137,498	17,136,583	15,115,261	14,255,791	13,481,421	14,317,442	14,672,198	16,227,902	19,691,280
Construction & Design	0	0	0.0%	0	0	0	0	0	0	0	2,132,274	1,797,387	1,807,358	2,047,654	2,025,821	1,174,097
County Administration	6,237,489	377,121	6.4%	5,860,368	4,899,214	4,984,680	5,589,513	4,370,452	3,696,808	3,442,646	2,480,422	2,114,768	2,612,901	2,662,398	2,784,492	3,049,436
County Attorney	3,555,606	93,434	2.7%	3,462,172	2,947,065	3,080,064	2,980,046	3,039,997	3,005,634	2,963,935	2,815,458	2,625,215	2,861,074	2,964,451	3,169,629	3,392,124
County Commissioners	1,696,890	116,168	7.3%	1,580,722	1,388,333	1,490,891	1,409,425	1,404,207	1,408,100	1,407,490	1,380,608	1,304,503	1,218,777	1,146,048	1,173,727	1,132,340
County Lands	1,549,140	79,284	5.4%	1,469,856	1,207,227	1,348,895	1,339,000	1,028,944	1,003,389	1,042,172	926,038	830,505	933,090	955,806	958,644	1,057,202
Economic Development	1,098,860	39,340	3.7%	1,059,520	846,767	860,389	1,163,652	911,906	1,081,634	1,163,909	915,728	995,745	1,219,361	1,810,482	2,870,903	2,241,503
Environmental Policy Mgmt	0	0	0.0%	0	0	0	0	0	0	0	518,485	302,745	273,389	212,747	154,374	166,294
Facilities Services	18,511,113	991,072	5.7%	17,520,041	14,532,423	15,806,223	16,310,691	15,464,187	14,813,321	14,649,958	11,869,246	12,006,986	11,931,752	11,705,012	11,473,916	12,982,158
Fleet Management	14,308,652	517,846	3.8%	13,790,806	10,206,803	13,450,501	13,395,004	12,004,014	9,272,383	11,070,325	9,763,974	8,511,820	9,185,768	9,906,639	8,882,834	10,469,382
GIS Operations	0	0	0.0%	0	0	0	1,154,832	896,287	762,568	684,130	605,186	565,811	674,010	681,034	757,683	0
Hearing Examiner	987,996	74,274	8.1%	913,722	800,783	887,972	857,258	885,775	761,248	742,727	727,212	702,573	646,775	593,663	642,324	727,351
Human Resources	4,123,495	479,785	13.2%	3,643,710	3,080,488	3,354,782	2,766,324	2,582,138	2,315,726	2,250,593	1,919,895	1,931,619	1,983,776	1,897,889	1,967,789	2,099,003
Human Services	19,735,344	3,023,329	15.5%	19,467,848	13,600,647	16,563,518	16,677,786	15,908,048	15,169,916	14,929,182	14,215,660	14,111,674	14,153,167	20,512,486	20,479,364	20,508,242
Internal Services	1,790,573	72,192	4.2%	1,718,381	1,463,108	1,560,575	1,495,146	1,016,851	851,140	683,111	619,637	1,581,150	1,636,727	1,701,980	1,563,621	2,063,530
Library	33,565,028	2,104,346	6.7%	31,460,682	25,198,186	29,056,148	28,602,917	27,734,763	25,033,392	25,161,948	24,774,481	24,382,828	23,494,270	22,619,131	23,311,859	24,142,085
Natural Resources	6,833,374	226,280	3.4%	6,607,094	5,463,292	6,270,150	6,151,465	5,534,073	5,266,815	5,097,816	4,916,057	4,773,638	4,755,734	4,808,230	4,724,054	5,293,231
Parks & Recreation	36,383,249	1,080,859	3.1%	35,302,390	27,532,019	32,266,523	35,700,529	34,995,895	32,081,869	30,371,500	30,598,418	28,532,290	27,160,677	26,646,817	25,160,599	25,212,289
Procurement Management	2,952,607	242,218	8.9%	2,710,389	2,411,619	2,203,791	2,439,500	1,990,723	1,574,790	1,129,934	744,254	732,324	787,838	887,271	1,015,690	688,181
Public Resources	0	0	0.0%	0	0	0	0	0	0	0	1,130,104	1,298,902	1,349,206	1,327,139	1,648,229	1,810,665
Public Safety	62,299,509	2,414,551	4.0%	59,884,958	51,548,773	42,707,289	57,051,527	51,920,680	48,728,501	48,847,622	44,813,994	43,110,014	44,925,405	43,404,599	45,738,751	43,392,513
Solid Waste	92,946,227	3,860,423	4.3%	89,085,804	64,809,445	85,097,903	85,789,268	78,335,249	71,622,380	70,241,438	65,039,795	60,402,595	63,024,782	59,111,190	57,309,623	57,608,085
Sports Development	1,374,326	5,722	0.4%	1,368,604	875,882	1,033,675	1,302,180	1,172,565	1,085,432	1,187,053	1,003,082	1,015,734	736,669	783,502	784,346	723,920
Technology Services	16,881,204	1,051,028	6.6%	15,830,176	11,940,971	15,442,867	12,415,529	13,808,334	13,914,130	11,936,036	11,642,922	11,774,599	11,883,139	10,966,963	11,388,071	11,994,339
Transportation	54,395,674	6,236,865	13.0%	48,158,809	40,661,815	45,228,528	45,423,096	40,573,961	38,336,732	37,379,578	36,478,140	36,895,250	37,088,956	36,808,021	36,821,281	42,855,498
Transit	27,009,276	-85,541	-0.3%	27,094,817	20,083,405	23,735,799	25,424,742	25,458,462	24,726,014	29,875,265	22,686,282	21,876,677	35,852,783	20,515,833	24,629,899	24,866,185
Utilities	70,576,941	3,576,382	5.3%	67,000,559	57,279,168	69,081,710	73,692,271	66,954,019	58,025,934	53,785,214	51,953,821	51,202,104	51,508,657	51,690,258	51,346,741	52,355,541
VCB	21,490,824	219,914	1.0%	21,270,910	14,249,855	16,214,725	21,325,523	20,337,631	18,805,958	17,705,615	17,356,042	15,711,267	14,062,285	12,811,742	12,199,933	12,939,406
TOTAL	528,946,218	28,628,140	5.7%	503,073,911	399,194,272	455,413,652	484,847,125	452,766,556	415,881,574	407,895,068	382,998,252	369,170,515	386,619,277	370,460,922	375,319,373	388,516,562

Courts And Constitutionals
Proposed 21-22 Budget
ALL FUNDS

Division	Proposed Budget 21-22	Adopted Budget 20-21	Actual 19-20	Actual 18-19	Actual 17-18	Actual 16-17	Actual 15-16	Actual 14-15	Actual 13-14	Actual 12-13	Actual 11-12	Actual 10-11	Actual 09-10	Actual 08-09
102 - Tax Collector	19,418,068	18,798,460	20,552,264	19,964,354	19,403,773	18,571,414	17,730,567	16,898,669	15,991,653	15,234,470	15,447,761	16,189,428	17,897,125	21,516,320
103 - Clerk to the Board	13,153,943	11,709,708	12,824,537	11,521,619	11,246,715	10,804,327	10,126,856	9,817,961	9,480,358	9,336,654	9,395,965	10,597,059	9,861,273	9,767,667
105 - Property Appraiser	10,863,857	10,271,084	10,408,384	10,283,814	9,979,249	10,018,933	10,058,853	10,043,597	10,111,602	9,975,343	10,318,631	11,118,659	11,377,271	11,823,923
106 - Supervisor of Elections	10,816,629	9,682,909	10,249,952	9,627,056	8,837,650	8,583,370	9,630,160	7,574,298	7,970,824	6,904,785	7,137,545	5,727,864	5,752,212	6,048,584
107 - Sheriff	230,109,251	209,244,676	202,586,100	193,485,197	180,052,540	172,343,575	167,128,256	154,987,934	148,088,197	143,497,755	147,997,497	155,912,230	162,395,618	167,264,764
109 - Court Related Programs	17,061,802	16,625,379	14,298,425	14,432,521	14,010,836	13,299,512	12,653,052	12,394,663	12,120,975	11,892,764	11,977,642	12,629,423	12,655,406	13,075,787
110 - Public Defender	1,577,270	1,546,389	1,408,569	1,480,877	987,561	1,367,818	1,192,831	997,896	974,696	898,475	853,676	794,448	791,890	751,173
111 - State Attorney	2,506,209	2,310,085	2,170,796	2,212,072	2,122,832	2,011,004	2,117,656	1,776,989	1,597,770	1,572,208	1,516,602	1,548,732	1,638,066	1,566,240
112 - Medical Examiner	5,689,898	5,041,963	4,265,658	3,985,510	3,625,499	3,627,280	3,342,990	3,038,683	2,674,177	2,516,595	2,483,454	2,437,800	2,505,123	2,430,017
113 - Legal Aid	741,108	730,156	719,366	691,414	562,970	554,650	546,453	538,377	530,421	522,582	514,858	507,249	499,752	497,234
187 - Guardian Ad Litem	373,484	299,621	2,362,783	2,181,695	1,879,821	1,975,864	2,260,102	2,544,938	1,922,259	3,079,073	3,942,630	3,507,517	3,248,894	3,945,223
Grand Total	312,311,519	286,260,430	281,846,835	269,866,129	252,709,445	243,157,749	236,787,775	220,614,007	211,462,932	205,430,706	211,586,261	220,970,409	228,622,630	238,686,932